



Visitors Visits 32 yesterday: Visits today: 6 Visits total: 5939 Bots today: 9 industry would move to China, this is significant. Today, Philippines is confident of continuing growth for this huge industry that provides 60% of export earnings. Texas Instruments is a particularly interesting example of this confidence. It recently chose Philippines for a new billion dollar plant that will be the largest single foreign investment in the history of the nation.

Other sectors like mining are attracting interest from the world's premier organizations. Typical projects of these people are \$1B in size and include tremendous benefits to remote communities since they build roads, hospitals and schools, in addition to providing jobs for thousands of people. One Canadian company has plans to build a \$3B refinery that will possibly be the largest in the region.

Given that the entire foreign direct investment for all of Philippines was just was \$1.1B as of a year or so ago, this is a tremendous turn around. It all speaks well of the country's near-term future for employment and business opportunities.

President Arroyo is making steady progress at improving the country. Gone are the regular mass protests and coup attempts. Instead, Filipinos are getting used to a strengthening peso and trade surplus. Even the country's fiscal deficit seems on track to disappear over the next few years.

Leaders of multinational companies in Asia have come to notice these positive changes at a time when other countries aren't looking quite as interesting as they did a short time ago. Thailand's recent military coup has been disastrous for foreign investment. Other countries such as Vietnam and Indonesia are said to be over-invested and China has lost some of its shine. India, the main alternative for BPO services, is rapidly pricing itself out of the market.

Given the alternatives, the situation in Philippines looks downright appealing. But, as everyone knows, Philippines has a less than stellar track record in political stability. Nevertheless, the phrase "sustainable growth" is being heard about Philippines for the first time in a long time.

As you can imagine, these industries and many others need experienced professionals if they are to grow. Unfortunately for Philippines, tremendous numbers of professionals have left over the years and there are holes in the middle and senior management ranks that can not be filled locally. The best option, of course, is to attract Filipinos with international experience back to Philippines.

(Rebecca Bustamante is returned to Philippines from Canada 7 years ago. She is President of Chalre Associates, one of the southeast Asia's dominant executive search firms focusing solely on senior management positions for multinational companies. She can be reached at rbustamante@chalre.com)

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